

Convocatoria Proyectos Europeos 2026



IEDIS

**Instituto Universitario de Investigación
en Economía, Sociedad
Digital y Sostenibilidad
Universidad Zaragoza**



**Universidad
Zaragoza**

SESIÓN FORMATIVA

PLANIFICACIÓN DE LA SESIÓN:

- Introducción proyectos Horizon (MGM)
- Convocatoria HORIZON-CL2-2027-01-TRANSFO-02: Impact of in-kind benefits on income distribution and on vulnerable populations (MAG)

OBJETIVOS:

- **Análisis de la Convocatoria**
- **Desglose de la Propuesta Técnica**

HORIZONTE EUROPA 2021-2027

El principal programa de financiación de la UE para la investigación y la innovación

PRESUPUESTO

+95.000 M€

para el período 2021-2027



PILAR 1 CIENCIA EXCELENTE



Consejo Europeo de Investigación (ERC)



Acciones Marie Skłodowska-Curie (MSCA)



Infraestructuras de Investigación



PILAR 2 DESAFÍOS GLOBALES Y COMPETITIVIDAD INDUSTRIAL EUROPEA



6 Clústeres temáticos que abordan los grandes desafíos globales de nuestra sociedad



Misiones de I+D+i con objetivos ambiciosos y medibles



Centro Común de Investigación (JRC)



PILAR 3 EUROPA INNOVADORA



Consejo Europeo de Innovación (EIC)



Ecosistemas europeos de innovación



Instituto Europeo de Innovación y Tecnología (EIT)



OBJETIVOS CLAVE



Fortalecer las bases científicas y tecnológicas de la UE



Responder a los grandes retos sociales



Impulsar la innovación, la competitividad industrial y el empleo



Favorecer una Europa sostenible, digital e inclusiva



PILAR TRANSVERSAL: AMPLIAR LA PARTICIPACIÓN Y FORTALECER EL ESPACIO EUROPEO DE INVESTIGACIÓN (ERA)

Medidas para mejorar la participación de todos los países, fomentar la excelencia y la colaboración en el Espacio Europeo de Investigación.



HORIZONTE EUROPA = INVESTIGACIÓN + INNOVACIÓN + IMPACTO

Un programa marco de la Unión Europea 2021-2027 para construir un futuro mejor para todos.



Unión
Europea



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PILAR II. DESAFIOS MUNDIALES Y COMPETITIVIDAD INDUSTRIAL EUROPEA (DESAFIOS MUNDIALES)

CLÚSTER 2



Clúster 2

Cultura, creatividad y sociedad inclusiva

2 280 millones EUR

Ámbitos de intervención

**Cultura, creatividad
y sociedad inclusiva**

- Democracia y gobernanza.
- Transformaciones sociales y económicas.
- Cultura, patrimonio cultural y creatividad.

OBJETIVO: INVESTIGACIÓN INNOVADORA SOBRE DEMOCRACIA Y GOBERNANZA.

OBJETIVO: INVESTIGACIÓN INNOVADORA SOBRE EL PATRIMONIO CULTURAL EUROPEO Y LAS INDUSTRIAS CULTURALES Y CREATIVAS: CONSTRUYENDO NUESTRO FUTURO A PARTIR DEL PASADO

OBJETIVO: INVESTIGACIÓN INNOVADORA sobre las TRANSFORMACIONES SOCIALES y ECONÓMICAS



HORIZON-CL2-2027-01-TRANSFO-02: Impact of in-kind benefits on income distribution and on vulnerable populations.

Parámetros Operativos de la Convocatoria

Una vista de pájaro a la economía y cronología del programa de financiación.

La Economía del Proyecto

 **€10,000,000**
Fondo Total

 Proyectos Esperados: 3

 Presupuesto por Consorcio:
€3M - €3.3M

 Tipo de Acción: HORIZON-RIA

 Modelo de Financiación:
Lump Sum Grant

Línea de Tiempo Crítica

 Apertura: 13 Mayo 2027
Se habilita el sistema de entrega oficial en el Funding & Tenders portal

Cierre: 23 Septiembre 2027
(17:00 Brussels time)

[Single-stage]

No hay segundas oportunidades

Enfoque Temático

Destino: Innovative Research on Social and Economic Transformations (2026-27).

Mandato: Mapear y medir el rol redistributivo de los beneficios no monetarios.

Modelo de Financiación y Arquitectura del Consorcio

El Modelo Financiero



Lump Sum (Suma a Tanto Alzado)

Simplificación radical: Elimina la justificación exhaustiva de costes reales a posteriori. La evaluación se enfoca enteramente en la calidad técnica y coherencia del presupuesto estimado propuesto (personal, equipo, viajes).

La Arquitectura del Consorcio



- **ADN Multidisciplinar:** Fuerte anclaje en disciplinas de Ciencias Sociales y Humanidades (SSH).
- **Cobertura Multinivel:** Involucración obligatoria más allá de la academia (interlocutores sociales, ONGs, responsables políticos).
- **Dimensión Global:** Cooperación internacional necesaria para maximizar el alcance y la comparabilidad cruzada.

El Imperativo de la Ciencia Abierta

1

Acceso Inmediato

Acceso abierto obligatorio a las publicaciones. Los beneficiarios deben retener los derechos de propiedad intelectual necesarios.

2

El Estándar FAIR

Los datos generados deben ser Fáciles de encontrar, Accesibles, Interoperables y Reutilizables.

3

Infraestructura Obligatoria

Uso fuertemente recomendado de la EOSC (European Open Science Cloud) y de infraestructuras para Ciencias Sociales (ej. CESSDA).

Open Research Europe in Action



Efficient

- Rigorous open peer review
- Rapid and transparent
- International scientific advisory board



Impactful

- Immediate open access
- Article-level metrics
- Open data for reproducibility and reuse



Stress-free

- Optional service*
- No administrative burden
- No author fees
- Automatic compliance with open access requirements

* Service available also after grant has ended



Aviso Legal: La Comisión puede objetar transferencias de propiedad o licencias exclusivas de los resultados hasta 4 años después del proyecto.

DISEMINACIÓN

La convocatoria hace hincapié en la necesidad de **maximizar el retorno de información hacia las políticas públicas, así como la diseminación y explotación de los resultados** y prácticas de investigación e innovación.

Específicamente, sobre la difusión y el uso de estos resultados, las fuentes señalan lo siguiente:

- Asesoramiento político y acciones concretas
- Impacto multinivel a nivel europeo, nacional, regional y local.
- Cooperación internacional para maximizar el alcance
- Restricciones sobre la propiedad de los resultados

ÉXITO:

- Excelente documento técnico
- Presupuesto Lumpsum medido al milímetro
- Impacto social innegable

)

Objetivos de la sesión

- Introducción al portal del participante
- Búsqueda y análisis preliminar de una convocatoria
- Inicio del proceso de creación de la propuesta
- Propuesta Técnica. Secciones
 - Sección Excelencia
 - Sección Impacto
 - Sección Implementación

F&T Portal: portal central para la financiación europea



Discover the funding & tenders opportunities

Find out how to participate by following [these key steps](#).

[Find calls for proposals](#)

Explore the available EU funding opportunities by searching for calls for proposals within your topics of interest, find partners and submit a proposal.

[View projects and results](#)

Browse through EU funded projects and learn about the results. Invest in opportunities and get inspired by the highlights and success stories.

[Find calls for tenders](#)

Find business opportunities in the calls for tenders managed by EU institutions, bodies and agencies.

[Work as an expert](#)

Proposals and projects need evaluations, monitoring and domain-specific knowledge advice from experts.

[Report fraud](#)



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F&T Portal: portal central para la financiación europea



Funding & tender opportunities
Single Electronic Data Interchange Area (SEDIA)

EN
Register Login

HOME SEARCH FUNDING & TENDERS HOW TO PARTICIPATE PROJECTS & RESULTS WORK AS AN EXPERT SUPPORT

Find calls for proposals and tenders

Horizon4Ukraine Brexit info Report fraud

Search calls for proposals and tenders by keywords, programmes...

Search

EU Programmes

Asylum, Migration and Integration Fund (AMIF)	Border Management and Visa Policy Instrument (BMVI)	Citizens, Equality, Rights and Values Programme (CERV)	Connecting Europe Facility (CEF)	Creative Europe Programme (CREA)	Customs Control Equipment Instrument (CCEI)
Customs Programme (CUST)	Digital Europe Programme (DIGITAL)	Erasmus+ (ERASMUS+)	EU External Action (RELEX)	EU4Health Programme (EU4H)	Euratom Research and Training Programme (EURATOM)
Europe Direct (ED)	European Defence Fund (EDF)	European Maritime, Fisheries and Aquaculture Fund (EMFAF)	European Parliament (EP)	European Social Fund + (ESF)	European Solidarity Corps (ESC)
Fiscals Programme (FISC)	Horizon Europe (HORIZON)	Information Measures for the EU Cohesion policy (IMREG)	Innovation Fund (INNOVFUND)	Internal Security Fund (ISF)	Interregional Innovation Investments Instrument (I3)
Just Transition Mechanism (JTM)	Justice Programme (JUST)	Neighbourhood, Development and International Cooperation Instrument – Global Europe (NDICI)	Pilot Projects and Preparation Actions (PPPA)	Programme for the Environment and Climate Action (LIFE)	Programme for the Protection of the Euro against Counterfeiting (PERICLES IV)
Promotion of Agricultural Products (AGRIP)	Research Fund for Coal & Steel (RFCS)	Single Market Programme (SMP)	Social Prerogative and Specific Competencies Lines (SOCPL)	Technical Support Instrument (TSI)	Union Anti-fraud Programme (EUF)
Union Civil Protection Mechanism (UCPM)	Union Renewable Energy Financing Mechanism (RENEWFM)				

Show all

How to participate in 5 steps

1 Find an opportunity

2 Find partner(s)

3 Create an account

4 Register your organisation

5 Submit your proposal or offer

Learn how to find and apply for suitable EU funding and tender opportunities.

Learn more

News

Oct 24, 2023
Calls for tenders with eForms notices published on the F&T Portal
As of 25 October 2023, the European Commission services and other European institutions, agencies and bodies will publish their contract notices using the eForm...

Oct 15, 2023
How does lump sum funding work in practice? Join upcoming webinar to find out.
Lump sums help reduce administration and financial errors in Horizon Europe. It also makes the programme easier to access, especially for smaller organizations...

Oct 4, 2023
CEF Transport: EUR 7 billion available for infrastructure projects across the European Union
Nine calls for proposals launched under the Connecting Europe Facility (CEF) for Transport programme make EUR 7 billion available for projects targeting new and...

All news >

Events

Info session on Horizon Results Booster – steering research towards a strong societal impact
14 Nov 2023 09:00

Horizon Implementation Day: Grant Management in Horizon Europe
24 Oct 2023 09:30

Lump Sum Funding in Horizon Europe: How does it work? How to write a proposal?
19 Oct 2023 10:00

Horizon Implementation Day: Grant Agreement Preparation in Horizon Europe
17 Oct 2023 09:30

All events >

Useful links

 Calls for tenders on Ted

 Overview of all EU funding opportunities

 Access to publications and data on OpenAIRE



F&T Portal: Información de Programas



Funding & tender opportunities
Single Electronic Data Interchange Area (SEDIA)

[HOME](#) [SEARCH FUNDING & TENDERS](#) [HOW TO PARTICIPATE](#) [PROJECTS & RESULTS](#) [WORK AS AN EXPERT](#) [SUPPORT](#)



Horizon Europe

Horizon Europe is the ambitious EU research & innovation framework programme for 2021-2027 with a budget of €95.5 billion.

Its overarching goals are:

1. to strengthen the EU's scientific and technological bases and the European Research Area (ERA);
2. to boost Europe's innovation capacity, competitiveness and jobs;
3. to deliver on citizen's priorities and sustain our socio-economic model and values.

with a particular focus on creating impact or the European Green Deal, the digital and sustainability transition and recovery from the coronavirus-crisis.

For more information, please see the Horizon Europe web site.

- Find calls for proposals and tenders
- Projects & Results
- Programme structure
- Missions areas
- Simplified funding
- What's new?

Find calls for proposals and tenders

View (2071)

Calls for tenders are not available when you have selected a programme. See all calls for tenders published by EC

Projects & Results

See the work done in past and ongoing projects. View the statistics on proposals, success rates, funded projects and participants.

Check dashboard

Find call by programme structure

Horizon Europe consists of three pillars and one horizontal activity:



Pillar1
Excellent Science

European Research Council
Marie Skłodowska-Curie Actions
Research Infrastructures



Pillar2
Global Challenges and European Industrial Competitiveness

Clusters:

- Health
- Culture, Creativity and Inclusive Society
- Civil Security for Society
- Digital, Industry and Space
- Climate, Energy and Mobility
- Food, Bioeconomy, Natural Resources, Agriculture and Environment



Pillar3
Innovative Europe

European Innovation Council
European Innovation ecosystems
European Institute of Innovation and Technology

Widening Participation and Strengthening the European Research Area

Widening participation and spreading excellence

Reforming and Enhancing the European R&I system

Find a call by missions areas

Within the clusters of pillar II, Horizon Europe incorporates missions to increase the effectiveness of funding by pursuing clearly defined targets with a concrete impact on citizen's daily lives.

The aim is to achieve bold, inspirational and measurable goals within a set timeframe.

The following 6 mission areas have been identified, each with a dedicated mission board and assembly. The board and assembly help specify, design and implement the specific missions which will launch under Horizon Europe in 2021:

- Adaptation to Climate Change: support at least 150 European regions and communities to become climate resilient by 2030 EN**
- Cancer: working with Europe's Beating Cancer Plan to improve the lives of more than 3 million people by 2030 through prevention, cure and solutions to live longer and better EN**
- Restore our Ocean and Waters by 2030 EN**
- 100 Climate-Neutral and Smart Cities by 2030 EN**
- A Soil Deal for Europe: 100 living labs and lighthouses to lead the transition towards healthy soils by 2030 EN**

News

Nov 14, 2023

How does lump sum funding work in practice? Join upcoming webinar to find out.

Lump sums help reduce administration and financial errors in Horizon Europe. It also makes the programme easier to access, especially for smaller organizations...

Oct 29, 2023

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Simplified funding

Horizon Europe uses more and more simplified forms of funding. Here you can find all you need to know about lump sum funding in one page.

Lump Sum Funding

Unit Personnel Costs

Information on unit personnel costs will be added when the option becomes available.

Follow the latest progress and get involved:



Horizon Europe



F&T Portal: Búsqueda y análisis de convocatorias

- Búsqueda de convocatorias / topic que sea de interés

 **Funding & tender opportunities**
Single Electronic Data Interchange Area (SEDIA)

HOME SEARCH FUNDING & TENDERS HOW TO PARTICIPATE PROJECTS & RESULTS WORK AS AN EXPERT SUPPORT

Search funding & tenders

Search Clear all <

Search by keyword... 🔍

☐ Match whole words only

Type

☒ Grants 612

☒ Tenders 473

Submission status

☒  Forthcoming 199

☒  Open for submission 886

☐ Closed

Programming period

Select... ⌵

Programme / Programme group

Select...

Call

Select...

Type of grants calls

Select... ⌵

CPV code

Select...

Places of delivery or performance

Select...

[Archived funding \(FP7-CIP\)](#)

1085 item(s) found 🔍 📄 📡

2nd round of Calls for Paired Teams, Open ideas and Challenges - NGI Enrichers
NGI Enrichers Cascade funding
Horizon Europe (HORIZON)

RESETTING - Third Open Call for Tourism SMEs
RESETTING Cascade funding
Programme for the Competitiveness of Enterprises and small and medium-sized enterprises (COSME - 2014-2020)

Innovation Support Services – electromobility sectors
E-BOOST Cascade funding
Single Market Programme (SMP)

Supporting innovative Products and Services development in electromobility sectors (bottom-up)
E-BOOST Cascade funding
Single Market Programme (SMP)

BoostUp! South East 2023
EITM BP 2023-2025 Cascade funding
Horizon Europe (HORIZON)

EIT Manufacturing Competition BoostUp! FRANCE 2023 - Circular economy
EITM BP 2023-2025 Cascade funding
Horizon Europe (HORIZON)

Developing citiverse
DIGITAL-2023-CLOUD-AI-04-DEVELOPOTI Call for proposal
Digital Europe Programme (DIGITAL)

STAGE SUSTAINABILITY TRANSITION PROGRAMME
STAGE Cascade funding
Horizon Europe (HORIZON)

Cloud IPCEI Exploitation office
DIGITAL-2023-CLOUD-AI-04-IPCEI-EXPLOIT Call for proposal
Digital Europe Programme (DIGITAL)

F&T Portal: Búsqueda y análisis de convocatorias

- Convocatoria: consorciada, tipo de acción (IA, RIA, CSA), fechas, objetivos esperados, docs, etc.

Impact of in-kind benefits on income distribution and on vulnerable populations

HORIZON-CL2-2027-01-TRANSFO-02



☆ Subscribe

🔖 Bookmark

Topic Call for proposal

Internal navigation

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Topic description

Destination

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Topic Q&As

Get support

⚠ By June 30, 2026, at the latest, you will need 2-factor authentication to access your EU login account. 2-factor authentication can be activated from the [Security settings](#) ^{L2} of your account in the F&T Portal. Read [more about 2-factor verification](#) ^{L2} and a quick troubleshooting guide can be found [here](#) ^{L2}. Close

General information

Programme
Horizon Europe (HORIZON)

Call
[Culture, Creativity and Inclusive Society - 2027 \(HORIZON-CL2-2027-01\)](#)

Type of action
HORIZON-RIA HORIZON Research and Innovation Actions

Type of MGA
HORIZON Lump Sum Grant [HORIZON-AG-LS]

📅 Forthcoming

Deadline model
single-stage

Planned opening date
13 May 2027

Deadline date
23 September 2027 17:00:00 Brussels time

Topic description

Expected Outcome:

Projects should contribute to all of the following expected outcomes:

- Policy makers get a mapping of in-kind benefits across Member States and a comprehensive measurement framework.
- Policy makers gain insights on the availability of in-kind services, on potential gaps in their provision, and on reasons for non-take up.
- Policy makers gain insights into the redistributive role of in-kind benefits and on the segregation of different social groups, through SSH research.
- Policy makers receive operational advice to make informed policy choices which reduce inequality and strengthen fairness and cohesion.

Scope:

In-kind benefits refer to non-cash goods and services provided to individuals or households, typically by the **government** (national, regional and/or local), to support their well-being or fulfil basic needs. Unlike cash transfers, which can be spent at the recipient's discretion, in-kind benefits ensure that resources are used for specific purposes for free or at a subsidised cost (e.g. food banks, social housing, health and long-term care services, childcare, schooling, sport infrastructure, public transport). Despite the wide range of in-kind benefits, there is poor empirical knowledge basis of the impact of in-kind benefits (except for healthcare) on the income distribution and on vulnerable groups, unlike the impact of cash benefits.

Research activities may focus, as a baseline, on establishing a full mapping of in-kind benefits (both for free and at a subsidised cost, universal and means-tested) provided by national, regional and local governments. This mapping, potentially structured along the life-cycle perspective and/or around specific groups, might help to develop EU indicators on in-kind benefits and improve comparability.

Proposals may develop a comprehensive measurement framework based on methods, tools, available data and indicators, both qualitative and quantitative and both ex ante and ex post. The framework may translate in-kind benefits into income and show their redistributive role (on income groups, vulnerable populations, marginal and/or small size groups) and ensure cross-country comparability.

Proposals may consider identifying the availability of in-kind benefits at local level, potential gaps, take-up rates for in-kind benefits and their reasons (e.g. capacities' incompatibility with the local needs). They may involve vulnerable communities in the evaluation design.

Proposals may provide operational advice to policy makers on how to translate the research results into concrete actions to reduce inequality and strengthen fairness and cohesion.

The overall aim is to close the knowledge gap covering various dimensions. Therefore, it is expected that proposals apply a gender-sensitive and intersectional approach, including age, to their research.



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1542

F&T Portal: Búsqueda y análisis de convocatorias

- Convocatoria: consorciada, tipo de acción (IA, RIA, CSA), fechas, objetivos esperados, docs, etc.

Tackling child poverty and ensuring disadvantaged children's access to Early Childhood Education and Care

HORIZON-CL2-2026-01-TRANSFO-03

 [Subscribe](#) [Bookmark](#)

Topic: Call for proposal

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[Close](#)

General information

Programme

Horizon Europe (HORIZON)

Call

[Culture, Creativity and Inclusive Society 2026 \(HORIZON-CL2-2026-01\)](#)

Type of action

HORIZON-RIA HORIZON Research and Innovation Actions

Type of MGA

HORIZON Lump Sum Grant [HORIZON-AG-LS]

[Open For Submission](#)

Deadline model

single-stage

Opening date

12 May 2026

Deadline date

23 September 2026 17:00:00 Brussels time

Topic description

Expected Outcome:

Projects should contribute to all of the following expected outcomes:

- Policymakers gain insights into the cost of child poverty and the returns from securing access of disadvantaged children to quality Early Childhood Education and Care (ECEC) in the EU...

[Show more](#)

Topic updates

03 June 2026

Please note that all topics of the Horizon-CL2-2026-01 call use a new web form where the Part A information has to be completed. The detailed budget table is also embedded in the web form Part A, so it is no longer necessary or possible to upload an Excel budget table.

To complete the detailed budget information in the form: please complete the list of participants on the Participants screen of the system; then add the list of work packages and complete the "Budget calculation sheet" details for each participant work package by work package. Then complete the depreciation costs tab, if relevant.

[Show more](#)

Topic destination

Innovative Research on Social and Economic Transformations (2026-27)

Projects funded under this destination should contribute to the following expected impacts in the Horizon Europe Strategic Plan 2025-2027⁽¹⁾:

- Strengthening social and economic resilience and sustainability
- Boosting inclusive growth and reducing vulnerabilities effectively...



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F&T Portal: Búsqueda y análisis de convocatorias

HORIZON-CL2-2026-01-TRANSFO-03:

Tackling child poverty and ensuring disadvantaged children's access to Early Childhood Education and Care

1

CONTEXTO

- Los estudios anteriores sobre el coste de la pobreza infantil en UE son **limitados** en el contexto actual.
- Es necesario aportar **conocimientos** específicos de la UE sobre estas cuestiones, para contribuir a **reducir la brecha** de participación en la educación de la primera infancia y mejorar los resultados sociales.
- Impactos sobre resultados educativos, sociales, sanitarios y económicos.

2

OBJETIVOS

- Más información sobre el coste de la **pobreza infantil** y los beneficios que reporta garantizar el acceso de los niños desfavorecidos a una educación y atención de la primera infancia de calidad en la UE.
- Asesoramiento operativo sobre **cómo reducir este coste** y apoyar la participación de los niños desfavorecidos en una educación de la primera infancia de calidad para cerrar la brecha con otros niños de la UE.

- Construir sobre la definición de la UE de riesgo de pobreza y inclusión.
- Definiciones amplias de **"desfavorecido"** (ingresos, origen, discapacidad, estatus migratorio...).
- **Mapear barreras** (costes, distancia, horarios, acceso cultural).
- Identificar **prácticas escalables en Europa**.
- **Metodología:** Cuantitativa, cualitativa y experimental; participación de familias; uso de datos administrativos y comparativos.

F&T Portal: Búsqueda y análisis de convocatorias

- Convocatoria: opción búsqueda de socios

The screenshot displays the F&T Portal interface. The top navigation bar includes the European Commission logo, the portal name 'F&T Portal Single Electronic Data Interchange Area (SEDIA)', and links for 'Register' and 'Login'. The main content area is titled 'Partner search announcements for the topic'. On the left, a sidebar shows 'Topic information' for 'Beyond the horizon: A human-friendly deployment of artificial intelligence and related technologies' (ID: HORIZON-CL2-2024-TRANSFORMATIONS-01-06), with 95 expertise offers and 2 expertise requests. The main search results are under the 'Published' tab, showing 97 items found. The first two results are for 'Tetra Solutions Ltd.', a private for-profit organisation from Bulgaria, published on 02 Nov 2023, offering expertise. The third result is for 'RespiBit LTD', a small or medium-size enterprise from Bulgaria, published on 31 Oct 2023, offering expertise. Each result includes a brief description and links for 'Organisation' and 'Contact'.

Organisation type	Country	Status	Type of request	Request date
Private for profit organisation	Bulgaria	Published	Expertise offer	02 Nov 2023
Private for profit organisation	Bulgaria	Published	Expertise offer	02 Nov 2023
Small or medium-size enterprise	Bulgaria	Published	Expertise offer	31 Oct 2023

F&T Portal: inicio proceso solicitud propuesta (Start Submission)

- Convocatoria: inicio del proceso de solicitud

The screenshot displays the F&T Portal interface. At the top, the European Commission logo and the text 'F&T Portal Single Electronic Data Interchange Area (SEDIA)' are visible. A navigation bar includes links for HOME, SEARCH FUNDING & TENDERS, HOW TO PARTICIPATE, PROJECTS & RESULTS, WORK AS AN EXPERT, and SUPPORT. The main content area is titled 'Beyond the horizon: A human-friendly deployment of artificial intelligence and related technologies' with the identifier 'HORIZON-CL2-2024-TRANSFORMATIONS-01-06'. A sidebar on the left provides 'Internal navigation' with options like General information, Topic description, Destination, Conditions and documents, Partner search announcements, Start submission, Topic related FAQ, Get support, Call information, and Call updates. The 'Start submission' section includes instructions on how to access the Electronic Submission Service and a 'Please select the type of your submission:' section with a radio button selected for 'HORIZON Research and Innovation Actions [HORIZON-RIA], HORIZON Action Grant Budget-Based [HORIZON-AG]'. A 'Start submission' button is present. Below this, a 'Topic related FAQ' section shows '0 item(s) found' and a message 'There are no FAQ related to this topic.' At the bottom, a 'Get support' section lists various resources: Online Manual, Horizon Europe Programme Guide, Funding & Tenders Portal FAQ, Research Enquiry Service, National Contact Points (NCPs), Enterprise Europe Network, and IT Helpdesk.

Proceso de creación de la propuesta (Coordinador)

- Fase **Start Submission**

- Una vez que hemos seleccionado la convocatoria, iniciamos el proceso de creación de la propuesta (si somos COORDINADORES de la misma)

Beyond the horizon: A human-friendly deployment of artificial intelligence and related technologies

HORIZON-CL2-2024-TRANSFORMATIONS-01-06

Topic

Call for proposal

Internal navigation



General information

Topic description

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Conditions and documents

Partner search announcements

Start submission

Start submission

To access the Electronic Submission Service, please click on the submission-button next to the **type of action** and the **type of submission system**. Upon confirmation, you will be linked to the correct entry point.

To access existing draft proposals for this topic, please login to the Funding & Tenders Portal and select the My Proposals |

Please select the type of your submission:

☒ HORIZON Research and Innovation Actions [HORIZON-RIA], HORIZON Action Grant Budget-Based [HORIZON-AG]

Start submission



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Contribución a la propuesta apartado Formularios A (socio)

- Facilitarles el PIC de Unizar para que nos incluyan como socios (PIC Unizar: 999898214)
- Facilitarles los contactos relativos a la propuesta:
 - IP como *main contact person*
 - Gestores de proyectos europeos como *contact person* (Oswaldo – OPE y Miguel A. Gracia, gestor del Instituto)
- Facilitar información o rellenar Formularios A directamente en el portal (información genérica Institución, información contacto, investigadores, GEP, listas de proyectos, publicaciones, roles de la entidad, etc)
 - UNIZAR tiene plan de género (GEP)

Proceso de creación de la propuesta (Coordinador)

- Seleccionar la convocatoria
- Iniciamos proceso de presentación propuesta (Start Submission)
- Incluimos identificador (PIC) de la organización coordinadora de la propuesta (UNIZAR)
- Incluimos el acrónimo de la propuesta, aceptamos los términos de la aplicación y automáticamente tenemos el borrador de la propuesta en la sección de propuestas
- Añadir a los participantes
- Referencia de guía
- Formularios A

Proceso de creación de la propuesta (Coordinador)

- Seleccionar PIC de UNIZAR (999898214), rol y acrónimo y resumen de la propuesta (se pueden cambiar posteriormente) para iniciar proceso de solicitud

European Commission | Funding: Submission Service

Welcome MIGUEL ANGEL GRACIA

Progress: Login, Topic selection, **Create proposal**, Participants, Proposal forms, Submit

Create proposal

Deadline
07 February 2024 17:00:00 Brussels Local Time
77 days left until closure

Call data
Call: HORIZON-CL2-2024-TRANSFORMATIONS-01
Topic: HORIZON-CL2-2024-TRANSFORMATIONS-01-06
Type of action: HORIZON-RIA
Type of MGA: HORIZON-AG
⚠️ Topic and type of action can only be changed by creating a new proposal.

Download Part B templates
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Support & Helpdesk
Online Manual | IT How To
IT Helpdesk | FAQ
Service Desk:
✉ EC-FUNDING-TENDER-SERVICE-DESK@ec.europa.eu
☎ +32 2 29 92222

Find your organisation
PIC: 999898214 | Short name: UNIVERSIDAD DE ZARAGOZA | Search
Organisations you have been previously associated with. (Click to select)
PIC: 999898214 | UNIVERSIDAD DE ZARAGOZA | CALLE PEDRO CERBUNA 12 | ZARAGOZA, ES | VAT: ESQ5018001G

Your role
Please indicate your role in this proposal *
☒ Main contact
☐ Contact person

Your proposal
It will appear also in the "General Information" section of the Application Form Part A and can also be updated there.
Acronym: AI_Test
Short Summary:
SAVE AND GO TO NEXT STEP

Proceso de creación de la propuesta (Coordinador)

- La propuesta está disponible bajo la sección de Propuestas (“My Proposals”)
- En el botón “Actions” se puede editar la propuesta para añadir participantes, editar formularios, etc

European Commission | Funding & tender opportunities | Single Electronic Data Interchange Area (SEDIA) | Welcome MIGUEL ANGEL GRACIA (n007uvqx) | ES

HOME | SEARCH FUNDING & TENDERS | HOW TO PARTICIPATE | PROJECTS & RESULTS | WORK AS AN EXPERT | SUPPORT

MY PERSON PROFILE | GRANTS | My Proposal(s) | My Project(s) | MY FORMAL NOTIFICATION(S)

My Proposal(s)

Results: 15

PROGRAMME	CALL	TYPE OF ACTION	PROPOSAL ID	ACRONYM	STATUS	REMAINING TIME	CLOSURE DATE (Brussels time)	ACTIONS
HORIZON	HORIZON-CL2-2024-TRANSFORMATIONS-01	HORIZON-RIA	SEP-211006431	IA_Test_project	Draft	77	07/02/2024 17:00:00	Actions

Proposal forms

Deadline
07 February 2024 17:00:00 Brussels Local Time
77 days left until closure

Call data
Call: HORIZON-CL2-2024-TRANSFORMATIONS-01
Topic: HORIZON-CL2-2024-TRANSFORMATIONS-01-06
Type of action: HORIZON-RIA
Type of MGA: HORIZON-AG
Topic and type of action can only be changed by creating a new proposal.

Proposal data
Acronym: IA_Test_project
Draft ID: SEP-211006431

Download Part B templates
Download part B templates

Administrative forms (Part A)
Edit forms | View history | Print preview

Part B and Annexes
In this section you may upload the technical annex of the proposal (in PDF format only) and any other requested attachments.
Part B * | Upload

Your proposal contains changes that have not yet been submitted.

BACK TO PARTICIPANTS LIST | VALIDATE | SUBMIT

Proceso de creación de la propuesta (Coordinador)



Funding: Submission Service

WORKFLOW O FLUJO DEL PROCESO DE CREACIÓN DE UNA PROPUESTA

Welcome 
MIQUEL ANGEL GRACIA

✓ Login

✓ Topic selection

✓ Create proposal

✓ Participants

✎ Proposal forms

○ Submit

Proposal forms

Deadline

07 February 2024 17:00:00 Brussels Local Time

77 days left until closure

Call data

Call: HORIZON-CL2-2024-TRANSFORMATIONS-01
Topic: HORIZON-CL2-2024-TRANSFORMATIONS-01-06
Type of action: HORIZON-RIA
Type of MGA: HORIZON-AG

⚠

Topic and type of action can only be changed by creating a new proposal.

Proposal data

Acronym: IA_Test_project
Draft ID: SEP-211006431

Download Part B templates

Download part B templates

DESCARGA DE
TEMPLATES DE LA
PROPUESTA

Support & Helpdesk

Online Manual

IT How To

IT Helpdesk

FAQ

Service Desk:

✉

EC-FUNDING-TENDER-SERVICE-DESK@ec.europa.eu

☎

+32 2 29 92222

ℹ

In this step you can edit the Administrative Forms and upload the proposal and its annexes. You may return to this step from the 'My Proposals' section of the Funding & Tenders Portal.
Submit your proposal as early in the process as possible - you can update and resubmit an improved version many times before the call closure.
Submitting a proposal will overwrite any previous versions of this same proposal - this process is irreversible.
Any changes made to the proposal will not be available to the European Commission service unless resubmitted before the call closure.

✖

Your proposal contains changes that have not yet been submitted.

Administrative forms (Part A)

Edit forms

View history

Print preview

EDICIÓN FORMULARIOS PARTE A

Part B and Annexes

In this section you may upload the technical annex of the proposal (in PDF format only) and any other requested attachments.

Part B *

Upload

← BACK TO PARTICIPANTS LIST

VALIDATE

SUBMIT

PARA AÑADIR SOCIOS
PARTICIPANTES DE LA
PROPUESTA



Universidad
Zaragoza

1542

Formularios A de la propuesta

- Apartados de los formularios (Información General, Participantes, Presupuestos, Autoevaluación ética y seguridad y Otras cuestiones)

< Exit form Table of contents General Information >

Table of contents Validate form Save form Save & exit form

Call: HORIZON-CL2-2024-TRANSFORMATIONS-01
(A sustainable future for Europe)

Topic: HORIZON-CL2-2024-TRANSFORMATIONS-01-06

Type of Action: HORIZON-RIA
(HORIZON Research and Innovation Actions)

Proposal number: SEP-211006431

Proposal acronym: IA_Test_project

Type of Model Grant Agreement: HORIZON Action Grant Budget-Based

Table of contents

Section	Title	Action
1	General information	Show
2	Participants	Show
3	Budget	Show
4	Ethics and security	Show
5	Other questions	Show

Administrative forms

Proposal ID: SEP-211006431
Acronym: IA_Test_project

1 - General information

Fields marked * are mandatory to fill.

Topic: HORIZON-CL2-2024-TRANSFORMATION Type of Action: HORIZON-RIA
Call: HORIZON-CL2-2024-TRANSFORMATION Type of Model Grant Agreement: HORIZON-AG

Acronym * IA_Test_project

Proposal title * Max 200 characters (with spaces). Must be understandable for non-specialists in your field.
Notes that for technical reasons, the following characters are not accepted in the Proposal Title and will be removed: < > * &

Duration in months:

Fixed keyword 1:

Free keywords:

Abstract *

Remaining characters: 1997

Has this proposal (or a very similar one) been submitted in the past 2 years in response to a call for proposals under any EU programme, including the current call? ☐ Yes ☐ No

Please give the proposal reference or contract number.

Previously submitted proposals should be with either 6 or 9 digits.

Horizon Europe ver 1.00 20231003 Page 1 Last saved: 09/11/2023 12:35

Administrative forms

Proposal ID: SEP-211006431
Acronym: IA_Test_project

Declarations

Fields marked * are mandatory to fill.

1) We declare to have the explicit consent of all applicants on their participation and on the content of this proposal. * ☐

2) We confirm that the information contained in this proposal is correct and complete and that none of the project activities have started before the proposal was submitted (unless explicitly authorized in the call conditions). * ☐

3) We declare:

Administrative forms

Organisation data

Fields marked * are mandatory to fill.

PIC: 999990214 Legal name: UNIVERSIDAD DE ZARAGOZA
Short name: UNIVERSIDAD DE ZARAGOZA

Address:
Street: CALLE PEDRO CERBUNA 12
Town: ZARAGOZA
Postcode: 50009
Country: Spain
Webpage: www.unizar.es

Specific Legal Statutes:

Legal person	yes
Public body	yes
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	yes
Research organisation	yes

SME Data:

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status	01/01/1900 - no
SME self-assessment	unknown
SME validation	unknown

Page 1

Administrative forms

Departments carrying out the proposed work

?

Department 1

Department name: ☐ not applicable

☐ Same as proposing organisation's address

Street:

Town:

Postcode:

Country:



Universidad
Zaragoza

Conceptos aprendidos

- ¿Qué es el Funding and Tenders Portal?
- ¿Cómo buscar convocatorias?
- Analizar una convocatoria: tipo de acción (RIA, IA o CSA), una o dos fases, consorciada o individual, información y documentación adicional
- Proceso de preparación de propuesta (Start Submission):
 - PIC de la organización
 - Añadir entidades participantes y personas de contacto de cada organización
 - Formularios A (información genérica Institución, información contacto, investigadores, GEP, listas de proyectos, publicaciones, etc)

Parte B: Criterios de evaluación de propuestas

EXCELLENCE

- ✓ Clarity and pertinence of the **project's objectives**, and the extent to which the proposed work is ambitious, and goes **beyond the state-of-the-art**.
- ✓ Soundness of the proposed **methodology**, including the underlying concepts, models, assumptions, **inter-disciplinary approaches**, appropriate consideration of the gender dimension in research and innovation content, and the quality of **open science practices** including sharing and management of research outputs and **engagement of citizens, civil society and end users** where appropriate.

IMPACT

- ✓ Credibility of the **pathways** to achieve the expected **outcomes and impacts** specified in the work programme, and the likely scale and significance of the contributions due to the project.
- ✓ Suitability and quality of the **measures to maximize expected outcomes and impacts**, as set out in the dissemination and exploitation plan, including communication activities.

QUALITY AND EFFICIENCY OF THE IMPLEMENTATION

- ✓ Quality and effectiveness of the **work plan**, assessment of risks, and appropriateness of the effort assigned to work packages, and the resources overall.
- ✓ Capacity and role of **each participant**, and extent to which the **consortium** as a whole brings together the necessary expertise.

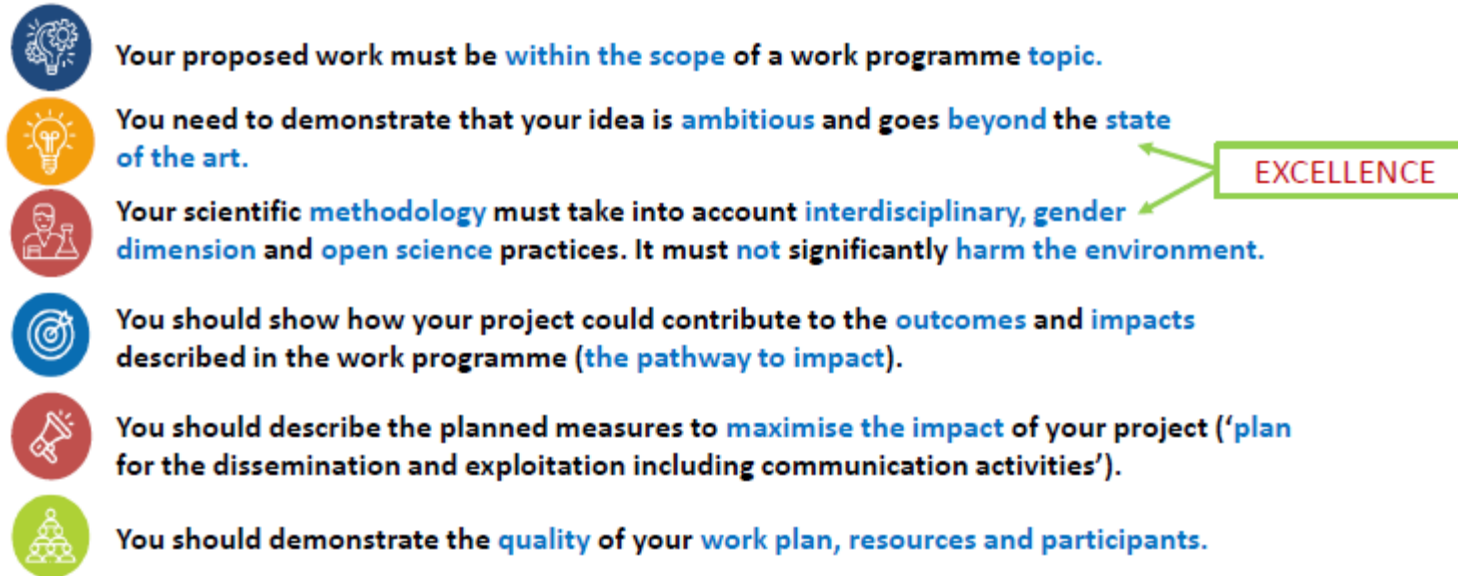
Proposals aspects are assessed to the extent that the proposed work is within the scope of the work programme topic

[Evaluation form RIAs /IAs](#)

[Evaluation form RIAs/ IAs \(primera fase\)](#)

Parte B: Checklist de evaluación de propuestas

- Excelencia: explicamos lo que aportamos de novedad a lo que ya existe



A checklist for Excellence evaluation. It consists of six items, each with a circular icon and a text description. The first three items have arrows pointing to a green box labeled 'EXCELLENCE'. The icons are: a blue circle with a gear and lightbulb, an orange circle with a lightbulb, a red circle with a person and flask, a blue circle with a target, a red circle with a megaphone, and a green circle with a pyramid.

-  Your proposed work must be **within the scope** of a work programme **topic**.
-  You need to demonstrate that your idea is **ambitious** and goes **beyond the state of the art**.
-  Your scientific **methodology** must take into account **interdisciplinary, gender dimension** and **open science** practices. It must **not** significantly **harm the environment**.
-  You should show how your project could contribute to the **outcomes** and **impacts** described in the work programme (**the pathway to impact**).
-  You should describe the planned measures to **maximise the impact** of your project ('**plan** for the dissemination and exploitation including communication activities').
-  You should demonstrate the **quality** of your **work plan, resources and participants**.

Parte B: Estado del Arte: posicionar la propuesta

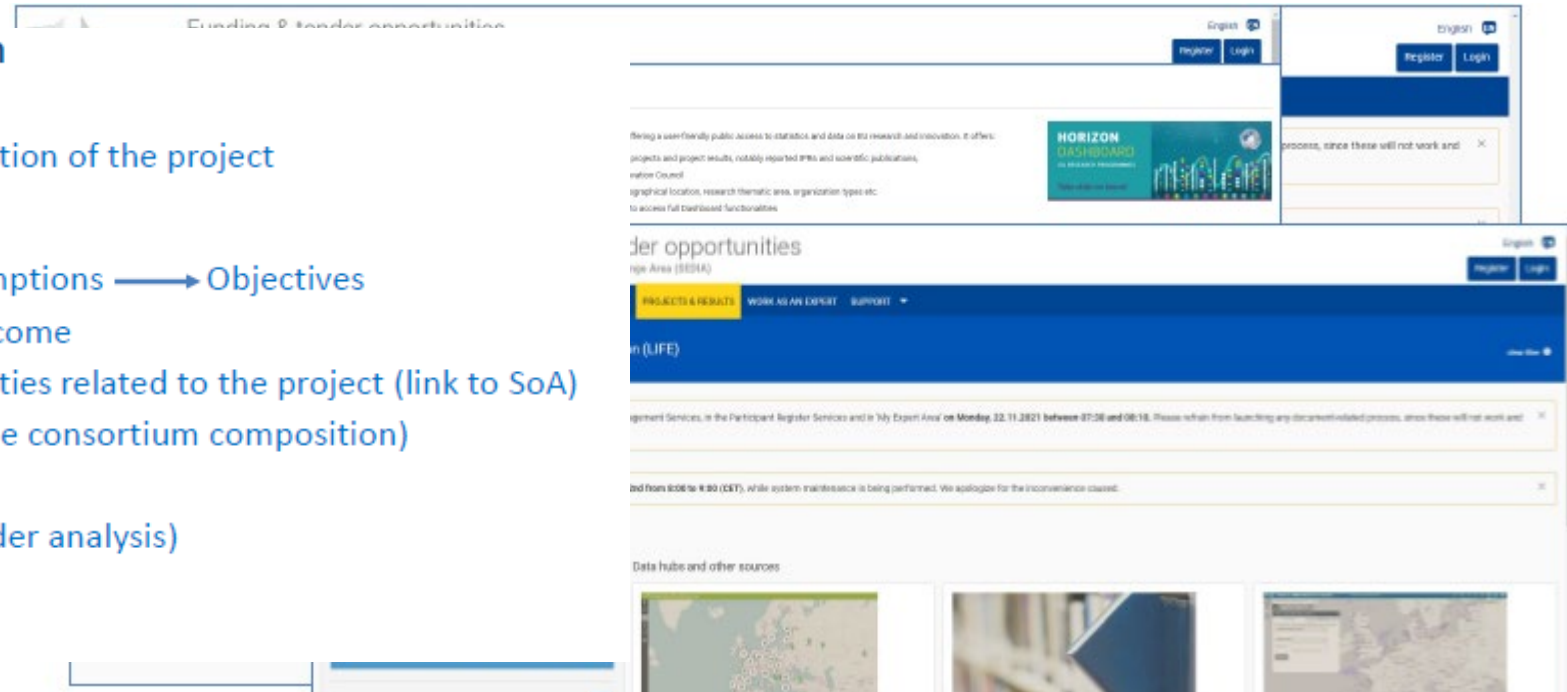
- Excelencia: explicamos lo que aportamos de novedad a lo que ya existe
- Llamar la atención de lo que se va a hacer. Cuáles son los retos a los que se enfrenta la propuesta y que se pretende resolver

1.1 Objectives and ambition

- Objectives
- Beyond the SoA? ↔ Position of the project

1.2 Methodology

- Concepts, models and assumptions → Objectives
- Challenges and how to overcome
- National/International activities related to the project (link to SoA)
- Inter-disciplinarity (link to the consortium composition)
- SSH
- Gender dimension (sex/gender analysis)
- Open science
- DMP



Parte B: Metodología

- Abordar la metodología y aspectos complementarios que hay que incluir:

1.1 Objectives and ambition

- Objectives
- Beyond the SoA? $\longleftrightarrow$ Position of the project

1.2 Methodology

- Concepts, models and assumptions $\longrightarrow$ Objectives
- Challenges and how to overcome
- National/International activities related to the project (link to SoA)
- Inter-disciplinarity (link to the consortium composition)
- SSH
- Gender dimension (sex/gender analysis)
- Open science
- DMP

Parte B: Metodología. Aspectos transversales a considerar

- Ciencia abierta
- Dimensión de género
- Respeto al entorno
- Otros aspectos específicos de la convocatoria:
 - SSH
 - Ética e integridad
 - Seguridad y protección de datos
 - Inteligencia Artificial
 - Cooperación Internacional
 - Etc.

Parte B: Metodología. Ciencia Abierta

OPEN ACCESS ≠ OPEN SCIENCE

- | | |
|---|--|
| <ol style="list-style-type: none">1. Acceso libre y gratuito a:<ul style="list-style-type: none">○ Publicaciones científicas○ Datos de investigación | <ol style="list-style-type: none">1. Acceso abierto a publicaciones científicas2. Acceso abierto a datos de investigación3. Software libre4. Ciencia ciudadana5. Recursos educativos en abierto6. Open peer review7. Métricas alternativas |
|---|--|

Parte B: Metodología. Acceso abierto y DMP

- Acceso abierto:
 - Publicaciones científicas en abierto
 - Datos de investigación en abierto
- Datos de investigación: importante estos datos y los metadatos necesarios para validar los resultados presentados en las publicaciones – Datos FAIR (reutilizar)
- DMP (Data Management Plan)
 - Es un entregable del proyecto
 - Es un instrumento vivo, debe evolucionar y ganar precisión (3 versiones: inicial, intermedia y final)
 - En el DMP se indica qué datos estarán en abierto y cuales no

Parte B: Metodología. Aspectos Género

- Aspectos de género y diversidad cada vez más relevantes en el diseño, la evaluación y la implementación de los programas de I+D+i
- Doble ángulo de aspectos de género en un **proyecto**
 - Recursos humanos – equilibrio entre hombres y mujeres en los equipos de investigación y en las estructuras de gestión el proyecto
 - Contenido de la investigación – analizar y tener en cuenta las posibles diferencias entre hombres/mujeres, chicos/as, machos y hembras en el contenido de la investigación de los proyectos de I+D+i

Parte B: Metodología. DNSH (do no significant harm)

European Green Deal

In line with the European Green Deal objectives, the research and innovation activities should not make a significant harm to any of the six environmental objectives (EU Taxonomy Regulation).

The **DNSH principle** needs to be taken into consideration in the **scientific methodology** and **impact** of the project.

However, **evaluators will not score applications in relation to their compliance with the DNSH principle** unless explicitly stated in the work programme, (currently, this is the case only for actions in the European Innovation Council Work Programme 2021).

The six environmental objectives :



Climate change mitigation



Sustainable use & protection of water & marine resources



Pollution prevention & control



Climate change adaptation



Transition to a circular economy



Protection and restoration of biodiversity & ecosystems

Parte B: Metodología. Inteligencia Artificial

Trustworthy Artificial Intelligence

Due diligence is required regarding the trustworthiness of all AI-based systems/ techniques used or developed in projects funded under Horizon Europe.

Under Horizon Europe, the **technical robustness*** of the proposed AI based systems must be evaluated under the **excellence** criterion.

(*) Technical robustness refers to technical aspects of AI systems and development, including resilience to attack and security, fallback plan and general safety, accuracy, reliability and reproducibility.

AI-based systems or techniques should be or be developed to become:

- **Technically robust, accurate and reproducible**, and able to deal with and inform about possible failures, inaccuracies and errors, proportionate to the assessed risk posed by the AI-based system or technique.
- **Socially robust**, in that they duly consider the context and environment in which they operate.
- **Reliable and function as intended**, minimizing unintentional and unexpected harm, preventing unacceptable harm and safeguarding the physical and mental integrity of humans.
- Able to provide a suitable explanation of its **decision-making process**, whenever an AI-based system can have a significant impact on people's lives.

Parte B: Metodología. Interdisciplinareidad (SSH)

- Las SSH son necesarias para abordar muchos de los complejos desafíos sociales abordados en HE, y las contribuciones de una o más de estas disciplinas son frecuentemente necesarias para una propuesta exitosa.
- La integración de la **dimensión socioeconómica en el diseño, el desarrollo y la implementación de la investigación en sí y de las nuevas tecnologías puede ayudar a encontrar soluciones a los problemas sociales.**
- **Topics de convocatorias que están con “marcados por las SSH”**

Checklist para revisar la sección de Excelencia

- Leer bien la convocatoria y analizar cuáles son los elementos críticos a los que hay que dar respuesta e incluirlos todos (outcomes convocatoria)
- Buscar un consorcio sólido que haya trabajado estos temas y de respuestas a estos outcomes
- Pensar como un revisor. Engancharles desde el principio. Que se vea claro los objetivos, cómo se consiguen los outcomes previstos, cómo se relacionan con las tareas propuestas, etc
- Poner el objetivo del proyecto casi al comienzo (destacarlo en negrita)
- Estado del arte y señalar la ambición del proyecto. Cómo el proyecto va más allá de ese marco teórico o conceptual
- Identificar claramente cuál es la innovación del proyecto

Checklist para revisar la sección de Excelencia

- Argumentar por qué el objetivo del proyecto es pertinente para el work programme del tema al que se presenta
- Argumentar por qué el objetivo es medible, verificable, realista y a tiempo, poniendo indicadores cuantificables que permitan al reviso hacerse una idea clara y un seguimiento del proyecto
- Identificar claramente cuál es la ambición del proyecto y cómo se puede verificar
- La metodología tiene ser novedosa y alcanzable desde cual es el objetivo hasta el impacto que va a tener. Presentar las herramientas que se van a utilizar y relacionarlo (imagen de los WP, herramientas, etc)
- Poner una tabla que relacione todos los outcomes que se pretenden conseguir, en que WP/tarea se trabajan y en qué deliverables se explican
- Open Science: uso de datos públicos, valorización de colecciones de datos, etc.
- Colaboraciones con otros proyectos y entidades claves y ver cómo se van a explotar
- Aprovechar Iniciativas existentes

Parte B: Impacto. Requerimientos y barreras potenciales

2.1.3 Requirements and potential barriers

Requirements and potential barriers to achieve the outcomes and impacts
<i>Describe any requirements and potential barriers - arising from factors beyond the scope and duration of the project - that may determine whether the desired outcomes and impacts are achieved.</i>
Mitigating measures to address identified barriers
<i>Describe any mitigating measures you propose, within or beyond your project, that could be needed should your assumptions prove to be wrong, or to address identified barriers</i>

- These may include, for example, other R&I work within and beyond Horizon Europe; regulatory environment; targeted markets; user behaviour
- Is any potential negative environmental outcome or impact identified? (including when expected results are brought at scale, such as at commercial level)
- Is the management of the potential harm properly described?
- Indicate if these factors might evolve over time

Parte B: Impacto. Medidas para maximizar el impacto

- **Diseminación, Explotación y Comunicación**
- Todas las medidas deben implementar acciones durante la vida del proyecto
 - Se comunican → proyecto y resultados
 - Se diseminan → los resultados
 - Se explotan → los resultados

Comunicación:

Promover el proyecto y sus resultados, proporcionando información a **múltiples audiencias** (incluyendo los medios de comunicación y el público en general)

Diseminación:

Desvelar públicamente los resultados por cualquier medio (incluyendo las publicaciones científicas) a **audiencias especializadas**

Explotación:

Utilizar los resultados en:

- otras actividades de investigación
- desarrollar, crear, fabricar y comercializar un producto o proceso
- crear y proporcionar un servicio
- actividades de estandarización y policy making

Parte B: Impacto. Medidas maximizar impacto. Comunicación

- Consejo Comunicación: poner tablas para ordenar la información: audiencia objetivo / tipo de material /canal /objetivo /KPIs

Category of audience	Target audience	Type of information/ Material	Channels/tools	Objective of the communication	Key Performance Indicator
Scientific community	Universities Research Centres	Reports, presentations	Congress, Conferences, articles	Increase visibility on the new technology	> 1.000 scientists
Manufacturers of XXX	Product developers	Targeted information about technology/product developed	Site visits, Outreach videos	Raise awareness on the new capabilities	> 50 manufacturers
Integrators,....	xxx	Targeted information about technology/product developed	Site visits, Outreach videos	Raise awareness on the new capabilities	> 10 integrators
Public authorities, Policy makers	Regional, national, European authorities	Summary reports, roadmaps	Presentations, dedicated meetings	Influence over the R&D priorities	> 160 policy makers
Associations	xxxx	Main outcomes, factsheets	Press release, website, Newsletter	Gain visibility among key players	> 6 associations
General Public	Youth Students	Marketing material, flyers, mock-ups, materials for science experiments	Website, Social media (blogs, Twitter, Facebook, LinkedIn, Youtube), entry in Wikipedia, Researchers night/week	Inspirational, education, increase social awareness about XXX	> 60.000 interested parties

Parte B: Impacto. Medidas maximizar impacto. Diseminación

- Diseminación:
 - **Proposals must include a draft plan for dissemination**
 - With clear objectives and identify relevant measures
 - Identify categories of target audience
 - With indicators for measuring the success of activities
 - **Means for dissemination**
 - Publications in peer-reviewed **scientific journals** => identificar las más relevantes para el tema del proyecto
 - **Conferences/workshops Papers / presentations** => identificar los más relevantes, con lugar y fecha
 - Publication of a **handbook** for the project technologies, **device data sheets** and **user guide**
 - Live demonstrations
 - Trade fairs
 - Training sessions

Mean for dissemination	Event/Journal	Target audience	Key Performance Indicator
Conference/ Workshop		Scientific community in the field of xxx	> 1.000 scientists
Publication		Especialistas en xxx	> 50 manufacturers
Association/ Cluster		Fabricantes de xxx	> 10 integrators
Advisory Board		Usuarios de xxx	> 160 policy makers

Parte B: Impacto. Medidas maximizar impacto. Explotación

- Ejemplo de Tabla de Explotación:

Result	Partners involved	IPR strategy	Exploitation Route/Strategy	Time to market
Platform for xxx		License	Commercial agreement with xxx	1-2 years after the end of the project
New material		Patent	Spin-off company	5 years after the end of the project
Software for xxx		Utility model	Provision of services to xxxxx	At the end of the project
New PV cell			Further integration in PV modules to be manufactured by partner xxx	

Parte B: Impacto. Summary Impact Canvas

SPECIFIC NEEDS	EXPECTED RESULTS	D & E & C MEASURES
<i>What are the specific needs that triggered this project?</i> Example 1 Most airports use process flow-oriented models based on static mathematical values limiting the optimal management of passenger flow and hampering the accurate use of the available resources to the actual demand of passengers. Example 2 Electronic components need to get smaller and lighter to match the expectations of the end-users. At the same time there is a problem of sourcing of raw materials that has an environmental impact.	<i>What do you expect to generate by the end of the project?</i> Example 1 Successful large-scale demonstrator: Successful large-scale demonstrator: Trial with 3 airports of an advanced forecasting system for proactive airport passenger flow management. Algorithmic model: Novel algorithmic model for proactive airport passenger flow management. Example 2 Publication of a scientific discovery on transparent electronics. New product: More sustainable electronic circuits. Three PhD students trained.	<i>What dissemination, exploitation and communication measures will you apply to the results?</i> Example 1 Exploitation: Patenting the algorithmic model. Dissemination towards the scientific community and airports: Scientific publication with the results of the large-scale demonstration. Communication towards citizens: An event in a shopping mall to show how the outcomes of the action are relevant to our everyday lives. Example 2 Exploitation of the new product: Patenting the new product; Licencing to major electronic companies. Dissemination towards the scientific community and industry: Participating at conferences; Developing a platform of material compositions for industry; Participation at EC project portfolios to disseminate the results as part of a group and maximise the visibility vis-à-vis companies.

Parte B: Impacto. Summary Impact Canvas

TARGET GROUPS	OUTCOMES	IMPACTS
<i>Who will use or further up-take the results of the project? Who will benefit from the results of the project?</i> Example 1 9 European airports: Schiphol, Brussels airport, etc. The European Union aviation safety agency. Air passengers (indirect). Example 2 End-users: consumers of electronic devices. Major electronic companies: Samsung, Apple, etc. Scientific community (field of transparent electronics).	<i>What change do you expect to see after successful dissemination and exploitation of project results to the target group(s)?</i> Example 1 Up-take by airports: 9 European airports adopt the advanced forecasting system demonstrated during the project. Example 2 High use of the scientific discovery published (measured with the relative rate of citation index of project publications). A major electronic company (Samsung or Apple) exploits/uses the new product in their manufacturing.	<i>What are the expected wider scientific, economic and societal effects of the project contributing to the expected impacts outlined in the respective destination in the work programme?</i> Example 1 Scientific: New breakthrough scientific discovery on passenger forecast modelling. Economic: Increased airport efficiency Size: 15% increase of maximum passenger capacity in European airports, leading to a 28% reduction in infrastructure expansion costs. Example 2 Scientific: New breakthrough scientific discovery on transparent electronics. Economic/Technological: A new market for touch enabled electronic devices. Societal: Lower climate impact of electronics manufacturing (including through material sourcing and waste management).

Parte B: Implementación. Ideas generales

- Ideas: asociar objetivos con los distintos paquete de trabajo (WPs)
- Diagrama PERT con las dependencias entre WPs
- Discutir borrador de los paquetes de trabajo y el liderazgo de los mismos → Presupuesto
- Número adecuado de WPs teniendo en cuenta tamaño y complejidad del proyecto
- WP genéricos (coordinación, diseminación, comunicación y explotación; ética y regulación, etc; y WPs técnicos)
- Determinar roles importantes: coordinador científico/técnico, responsable de comunicación, exploitation manager, Advaisory Board



Parte B: Implementación. Ideas generales

- Que hay que plasmar en la sección de implementación:
 - Plan de trabajo tiene la calidad necesaria y se ha mapeado de forma correcta a los objetivos
 - Los esfuerzos que se han planteado en el plan de trabajo son adecuados
 - El consorcio es el idóneo para realizar el trabajo: conocimientos y experiencias requeridas

A coherent and effective work plan has been well described. The tasks have been mapped very well to the objectives.

An appropriate number of relevant and well described deliverables and milestones have been presented.

The consortium, which demonstrates a good complementarity, has the necessary skills and expertise required to meet all the objectives. A strength is that the consortium profits from the fact that several partners have worked, or are working, together, which is a clear advantage in terms of fostering a reliable and trustful cooperation during the project lifetime.

Overall, the allocation of tasks and resources to each partner is appropriate. Each partner has a valid role. Industrial partners are well represented in the consortium, which is a positive aspect of the proposal.

Parte B: Implementación. Plan de trabajo

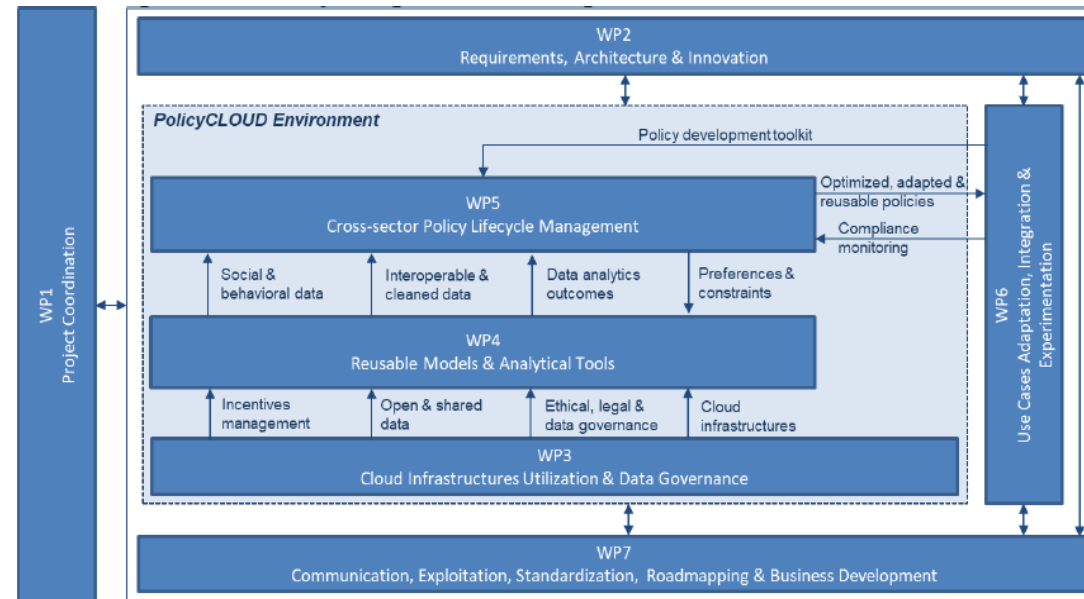
- Plan de trabajo: describir brevemente los paquetes de trabajo que se van a realizar y cómo se relacionan los paquetes y si utilizamos algún tipo de metodología, etc.
- Incluir un diagrama PERT para tener efecto visual claro de WPs y dependencias.

3 Quality and efficiency of the implementation

3.1 Work plan and resources

The PolicyCLOUD strategy aims to maximise efficiency of all activities and the envisioned impact. The structure of the work plan is organised to ensure cohesion between related tasks whilst ensuring opportunity for concurrency. **WP1** coordinates the project whilst **WP2** provides overall technical and innovation coordination through requirements and state-of-the-art analysis, as well as the specification of the overall architecture. **WP3** focuses on providing cloud gateways and APIs for efficient cloud utilization by providing mechanisms to obtain datasets from diverse sources, while also including techniques related to data governance. **WP4** provides the Reusable Models & Analytical Tools by delivering advanced analytics techniques across the complete data path, while **WP5** aims at cross-sector policy lifecycle management including techniques for policy modelling, simulation and experimentation, compliance monitoring and optimization. **WP6** will integrate the work of the development and validate them through four real life use cases, providing continuous feedback on results. **WP7** will communicate the PolicyCLOUD results and ensure impact of the project through exploitation, dissemination and standardisation tasks.

With respect to activities planning, PolicyCLOUD has three (3) iterations each resulting in integrated, evaluated prototypes with increasing levels of functionality (as described in the Methodology – Section 1.3.4). An internal deliverable “High-level Conceptual Model and Reference Architecture” will be produced in M3 to support initial technical coordination. The architecture will be refined in M8, M18 and M30, following the State of the Art and Requirements analysis (planned for M6, M12 and M22). Research includes design and specification reports incrementally released in M8, M20 and M32 (following the overall architecture specifications) with prototypes in M10, M22 and M34. Integration will take place in M12, M24 and M36 driven by integration plans at M10, M20 and M32. Use cases are defined in M8, M16 and M28, followed by implementation and experimentation in M12, M24 and M36 using the integrated PolicyCLOUD prototypes released in the same months. Evaluation and recommendations for architecture and design choices are provided at M14, M26 and M36. Initial online presence will be achieved at M3 and will continue throughout the project, communication and collaboration activities start at M1 and with specific plans at M12, M24 and M36. Market analysis and business potentials driving exploitation plans will be performed at M6 and M32, while concrete exploitation plans will be produced at M12, M24 and M36.



Parte B: Implementación. Paquetes de trabajo

- Plantear WPs y tareas → relacionados con objetivos Sección 1
- Repartir responsabilidades entre todos los socios (liderazgo en WP, tareas, entregables)
- Plantear un diagrama de Gantt con las tareas, entregables, hitos (milestones)

3.1.4 Gantt chart



Parte B: Implementación. Plan de trabajo

Work package number	3	Lead beneficiary				UNIZAR	
Work package title	Typical situations of discrimination against ethnic-religious minorities in Europe						
Participant number	1	2	3	4	5	7	8
Short name of participant	UNIZAR	UR	UNIBG	AUTH	Uit	AMU	MU
Person months per participant:	26	6	6	6	6	5	6
Start month	M3			End month	M20		

Cabecera: Título del WP, participantes, líder, asignación de esfuerzos

Objectives
- Identify typical situations of discrimination faced by ethnic-religious minorities in Europe. - Identify latent invisible causes and situations that underlie and provoke discrimination in Europe - Determine whether they are frequent or connected to certain European regions and traditions
Description of work
Task 3.1.- Collection of case law on equality and non-discrimination on grounds of religion from the ECtHR Period to be analysed: last 10 years. Task 3.2.- Collection of case law on equality and non-discrimination on grounds of religion from the CJEU. (m3–m11). Lead: UAM (all partners contribute as needed). Period to be analysed: last 10 years. Task 3.3.- Study the reports of international bodies and major human rights NGOs, Observatories, etc. on discrimination against ethnic-religious minorities. Study annual reports of the Special Rapporteur on the freedom of religion or belief (United Nations High Commissioner for Human Rights); Annual reports of the Special Rapporteur on minority issues (United Nations High Commissioner for Human Rights); Reports of Freedom of Religion or Beliefs and of Tolerance and no discrimination (OSCE-ODIHR); Reports of the Council of Europe; Documents of Equinet (European Network of Equality Bodies); Annual reports of Minority Rights Group International (MRG); International Religious Freedom Report (Department of State of the USA); Religious Freedom Report (Aid to the Church on Need International); Amnesty International Reports; Human Rights Watch Reports; Minority Rights Group International. Task 3.4.- Collate the conflicts identified in each of the previous sections, To make a list by type of conflict and place(s) where they are detected, which will allow for a systematization aimed at finding patterns of regularity, as well as diachronic variations. Task 3.5.- Study each of the conflicts identified, going to the bottom line: causes, arguments put forward to justify them, etc. Although this is a scientific task to be carried out by experts, there will be interaction through working meetings or other means with the social agents involved: representatives of religious minorities, public authorities and professionals.
Deliverables
D3.1.- Publication on the project website of a list of ECtHR and CJEU case law on equality and non-discrimination on grounds of religion in the last 10 years (M12). D3.2.- Drafting of indexes for the website database in which conflicts can be accessed by subject area (e.g. discrimination in relation to places of worship, in the field of employment, etc.) with links to the official reports or documents where they are reported (M20).

Objetivos del WP: Título del WP, participantes, líder, asignación de esfuerzos

Tareas: Título de las tareas, duración, responsables, descripción de las mismas

Entregables: responsable, mes de entrega

Parte B: Implementación. Plan de trabajo

Definir los entregables e hitos adecuados para responder a los objetivos planteados en la propuesta

Table 3.1c: List of Deliverables

No.	Deliverable name	WP	Lead	Type	Diss. level	Delivery date
D1.1	Project management guidelines	1	UNIZAR	R	SEN	M2
D1.2	Quality assurance guidelines and risk management plan)	1	UNIZAR	R	SEN	M3
D1.3	Data Management Plan	1	UNIZAR	DMP	SEN	M6
D2.1.	Scientific publication with the WP results	2	UR	R	PU	M18
D2.2.	Guide to Collecting Data on Equal Treatment on Religious and Ethnic Grounds	2	UR	R	PU	M20
D3.1	Publication on the project website of a list of ECtHR and CJEU case law on equality and non-discrimination on grounds of religion in the last 10 years	3	UNIZAR	DEC	PU	M12
D3.2	Drafting of indexes for the website database in which conflicts can be accessed by subject area (e.g. discrimination in relation to places of worship, in the field of employment, etc.) with links to the official reports or documents where they are reported	3	UNIZAR	DEC	PU	M20
D41	Open report on the state of play concerning hate crimes, radicalisation and anti-religious and religious populisms.	4	UBR	R	PU	M15

Table 3.1d: List of milestones

Milestone number	Milestone name	Related work package(s)	Due date (in month)	Means of verification
M.1.	Kick-off meeting	1	3	Blog post of kick-off-meeting
M.2.	Launch of the project website, including the case law and of the database	3	10	Website
M.3.	Open report on the state of play concerning hate crimes and populisms	4	15	Open access publication of the Report.
M.4.	Evaluation of the proposals for the integration of religious and equality	5 and 6	30	Publication on the web of the feedback actions with the stakeholders and of the results.
M.5.	Final International Conference	1-7	34	Report and scientific publication

- Deliverables
 - Liderados por una Institución (responsable/editor)
 - Pueden tener varias versiones
 - Tipo: R, OTHER, DEM, DEC, DATA, DMP, ETHICS, SECURITY
 - Nivel de diseminación: PU, SEN
- Milestones
 - Puntos de control del proyecto (responden a obj clave)
 - Verificar los milestones con deliverables para que puedan ser verificados
 - Aprovechar los hitos para toma de decisiones, reuniones retrospectivas, reuniones públicas

Parte B: Implementación. Tipo de presupuesto

LUMP SUM

- Es una estimación del presupuesto que se basa en la realización de tareas/actividades (dos modalidades: costes unitarios vs costes reales)
 - Por ej: Evento. Se realiza en 3 países. Aprox. 50 participantes por país – Se define un presupuesto para el evento
- Justificación
 - No importa el gasto (si es un coste elegible), sino que se completen los paquetes de trabajo y se envíen los entregables que justifiquen las actividades/tareas
 - Si un paquete de trabajo está incompleto, se reembolsa solo parcialmente
 - Por ej: si el evento se hace en menos países (cambio de rango), el coste final del proyecto será menor y se reducirá el correspondiente reembolso final
 - Auditoria basada en la realización de las actividades por paquete de trabajo y la calidad de los entregables (no financiera)

Parte B: Implementación. Consorcio

- Describir la composición del consorcio, demostrando que los socios son **complementarios** y que tienen las capacidades y experiencia necesaria para cumplir con los objetivos del proyecto
- Incluir mapa y distribución por países
- Destacar si los socios han trabajado juntos antes en proyectos o partenariados
- Incluir tabla que mapee competencias necesarias para la ejecución del proyecto y organizaciones

Expertise	Partner															
	ATOS	IBM	EGI	SILO	GRNET	MAG	LXS	UBI	OKS	TRUST-	DWF	UPRC	ITA	LON	SARGA	SOF
Policy modelling						X			X				X	x	x	x
Policy monitoring & enforcement	X			X		x							x	x	x	x
Opinion-mining & sentiment analysis	X			x					X							
Incentives management	X								x							
Situational knowledge acquisition	X	x														
Social dynamics & behavioural analysis				X					X							
Data collection & interoperability				x			x					X				
Data linking & fusion	x	X				X	x					x				
Data analytics		X					X					X				
Data visualization	X											x				
Ethical & regulatory compliance								x			X					
Privacy & security								X			x					
Cloud services management	X	X	X	X	X	X		x	x			X				
Cloud providers	X	X	X	X	X	X										
Policy makers						x							x	X	X	X
Business development & communication	X	x	x	X	x	x	x	x	X							

